



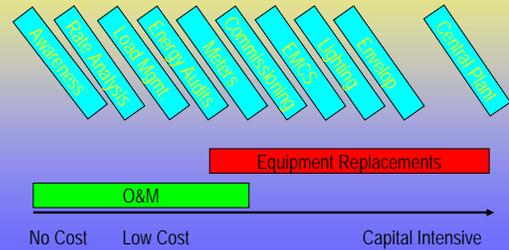
# Federal Energy Efficiency Through Improved Operations & Maintenance

Ab Ream  
DOE Federal Energy Management Program  
O&M Program Manager



# What is O&M, Anyway?

The Energy Management Continuum



# An O&M Lobotomy

- Operations – schedules, control strategies, sequences of operations
  - Mission-oriented
    - How we use a facility to achieve agency mission
    - Tempo of operations
  - Facilities-oriented
    - Intended use vs. How we use it
- Maintenance – care, cleaning & feeding of equipment
  - Equipment-oriented
    - Aimed at reducing:
      - Complaints
      - Downtime
      - Premature failure



# Why do we care about O&M?

- 10-30% savings are fairly typical
- Can help reach mandated goals, and beyond
- Extend equipment life
- Improve occupant satisfaction
- Enhance health and safety
- Reduce life cycle costs
- Non capital intensive
- Simple paybacks < 2 yrs typical

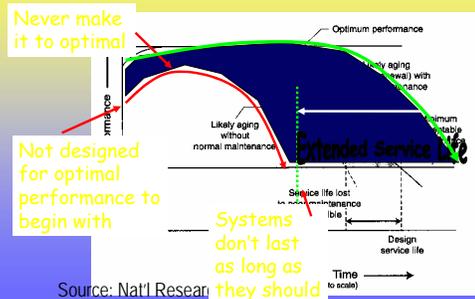


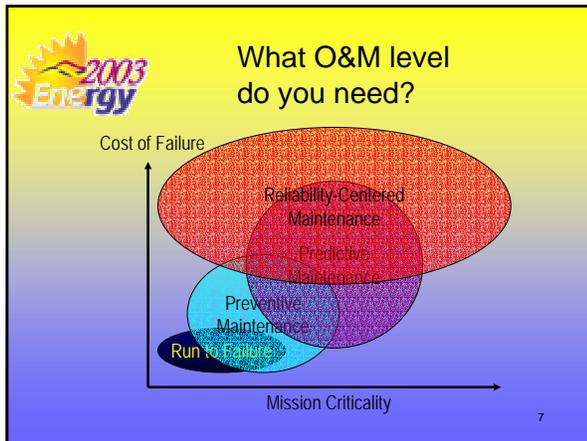
# Current State of Affairs

- Buildings aren't designed for optimal performance and therefore have no hope of getting there.
- Commissioning never/rarely takes place.
- Building design assumptions don't match actual use.
- Run to failure prevails.
- Service life compromised.
- Energy/dollars wasted throughout reduced system life.



# Effect of O&M on Service Life





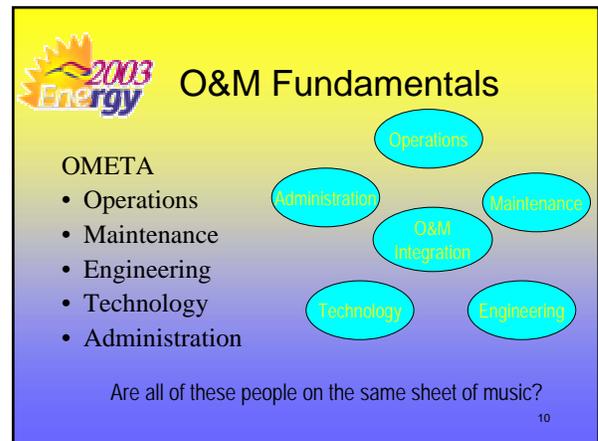
**2003 Energy**

### Federal O&M Savings Potential

Total non-residential Federal Energy Use (FY99)	.30 quads
Savings potential (10-30%)	.03 - .10 quads
Dollar Savings Potential	\$300 Million to \$1 Billion
Estimated Simple Payback	1.4 years
Investment required (\$0.17/s.f.)	\$408 Million

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- ### So - Why are we not doing more O&M?
- Momentum on the side of equip retrofits:
    - Most energy audits not exactly O&M oriented.
    - Don't have to think as hard to replace one piece of equipment with another, more efficient one.
    - Doesn't require a lot of data to stipulate savings.
  - Optimal O&M requires more thoughtful approach and integration with Facilities Mgmt. - and lots of information/data
  - O&M generally not getting the attention it seems to deserve.
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- ### FEMP O&M Program Components
- Funding
  - Marketing
  - Training
  - Technical Assistance
  - Performance Measurement
  - Incentives
  - Integration
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- ### Some Lessons Learned
- Myth: new buildings run better
    - We only presume they run better
    - Control systems fail to deliver
  - Don't believe everything you hear
    - HVAC schedules rarely match what people are actually doing
  - Organizational barriers are common
    - Leases, O&M service contracts, internal subdivisions between O&M and energy budgets
  - Data is essential!
    - You can't manage it if you don't measure it
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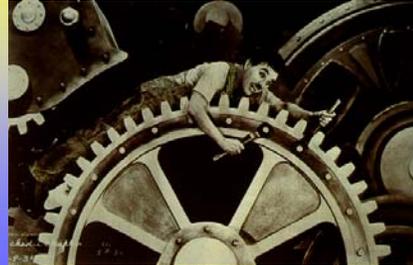
## What Customers Want:

- Feedback From FEMP's O&M Workshops:
  - \$ for training & test equipment
  - How to do O&M performance contracts
  - Tech Assist on creating maintenance programs
  - Best Practices guidance
  - Tech. Specific help
  - Advice on Computerized Maintenance Management Systems (CMMS)

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## Is your O&M team on top of things?



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OR –  
Is the  
future  
here?



22. The inventor will no longer understand his own machine. 1941

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August 17 - 20, 2003

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## Thank You!

- Questions?
- Comments?
- Ideas?

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